





ISP's Journey of Digital Transformation: Empowering Innovation, Productivity, and Sustainability

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About Authors



Speaker's Name	DEEPAK KUMAR
Organization	Steel Authority of India Limited
Designation	Assistant General Manager
Academic Accomplishments	Bachelor of Engineering in Electrical & Electronics Engineering
Professional Experience	Consultant in IT Industries for 4.5 years. Working in Steel Authority of India Limited since 2011. Have wide experience on Software Development, Data Integration and Digital Project Management. Currently convenor of Digital Transformation Unit at ISP.
Awards / Honours	Jawahar Award, SAIL Nehru Group Awards, SAIL
Publications / Patents	Technical paper on SMCA; Technical Paper on Dx in ISA journals





Speaker's Name	Firaz Ahmad
Organization	Steel Authority of India Limited
Designation	Senior Manager
Academic Accomplishments	
Professional Experience	10 years of experience managing DCS, PLC systems, and field instruments in the power and blowing station domain. In the past 3 years, have expanded my expertise to include digitalization initiatives, such as designing KPI dashboards and developing data-driven models to enhance system efficiency and decision-making. My role involves ensuring the seamless operation and maintenance of critical systems to optimize performance and reliability.
Awards / Honours	DIC's Excellence Award, SAIL, Productivity Excellence Award 2023 -Platinum Category, OSPC



Outline

- ☐ The Approach
- ☐ SAIL-ISP Journey of Digital

 Transformation
- ☐ Recent Dx Initiatives
- Planned Dx Iniatives
- ☐ Way Ahead



The Approach









Functional Teams

Formation of DX Strengthening of Digital **Infrastructure**

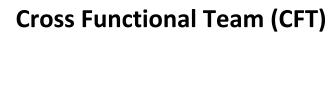
> **Automation Systems/ Network/Connectivity/** Cyber Security/

Cultural **Transformation**

Centre of Excellence, Reverse Mentoring, **Interactions**

Capability Building Initiatives

Data Scientists Program, MoU with Start-ups/ **Strategic Partners/ Academia**



Core Team,



Key Areas Identified For Digital Transformation





- Increased Security to Asset
- **Enhanced Data Security**
- Access Control



- Improved Yield
- Improved Energy Efficiency
- Improved Throughput
- **Improved Quality**

Asset Management Predictive maintenance

- Overall Equipment effectiveness
- **Smart Inventory Management**
- **Drawing Management**

Paperless Office

- E- Notesheet and File movement in **Digital Form**
- Digitization of all drawings/documents
- Online Gate pass Systems
- Biometric Attendance system



Cultural Transformation

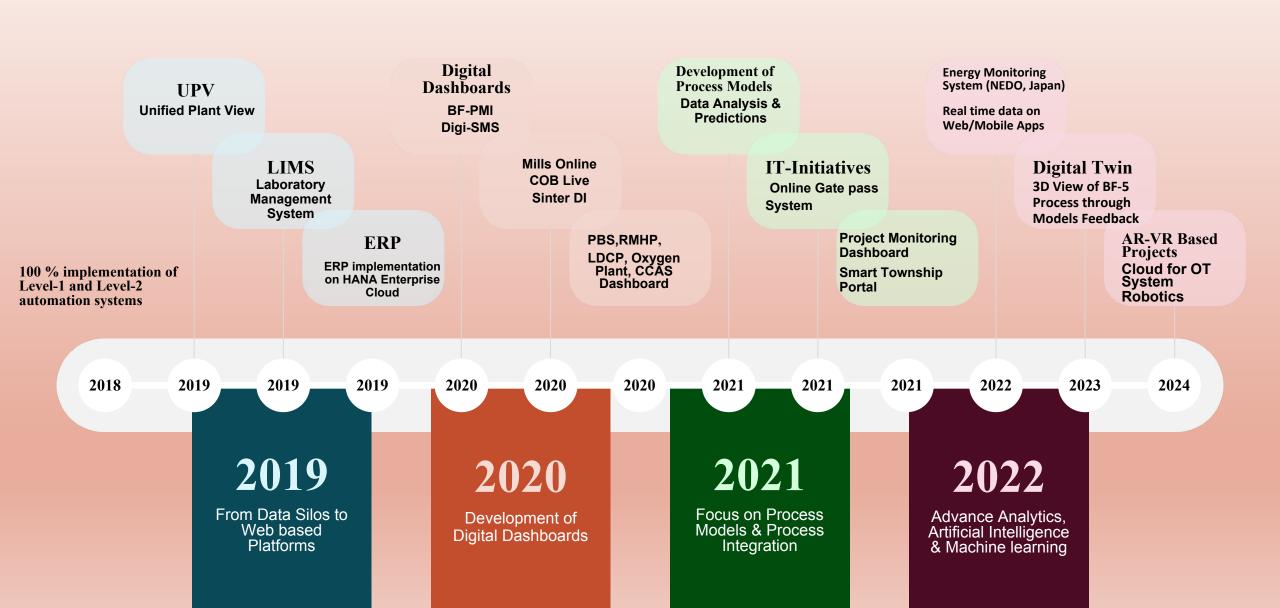
- **Reverse Mentoring**
- **Dx Workshops & Programs**
- **Training of Employees**
- Visit across industries

Connected **IISCO**

- Connected Process
- Connected People
- Connected Assets

SAIL-ISP Journey of Digital Transformation





Safety, Security & Surveillance Systems at ISP





Vehicle Tracking System (VTS)

Provide 24*7 monitoring of outside vehicles entering the plant for analysis purposes. Information on speed/stops of vehicle is displayed online on real time basis



CCTV Surveillance System

stage.

The perimeter wall, entry gates, loading points are covered with PTZ cameras.

CCTV Camera installation in critical areas, audio alarm system and signal blinkers at all level crossing. A proposal for Intrusion Detection system is in approval



Drone Surveillance at ISP

Drone has been procured with requisite DGCA clearance.
Helps in surveillance of remote and strategic locations during daytime and at night.



Vehicle Speed Monitoring System

Installation of speed Enforcement System and awareness system has been done at 09 locations.

Additional installation is in progress.





QR Code on equipment installed

Maintenance History related information of equipment is now accessible on mobile through the QR Code Affixed on equipment.

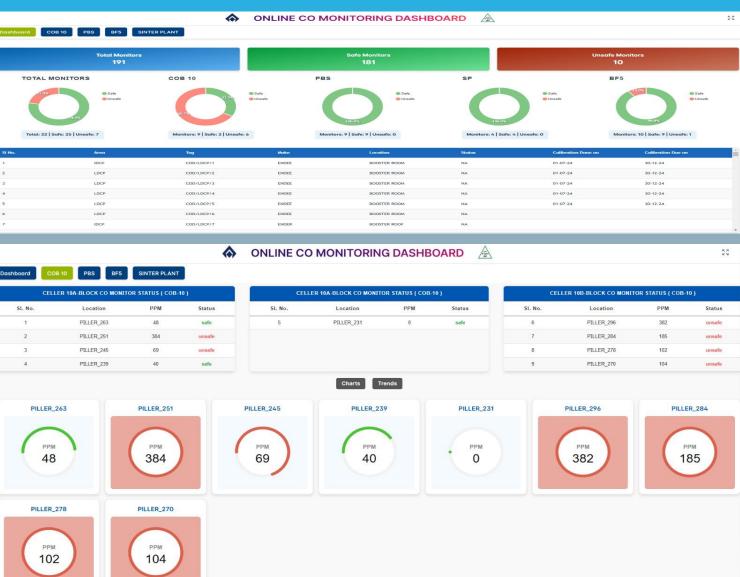
User Manual/Instructions/ Guidelines of Equipment can also be downloaded.
Integrated with SAP.





Accessibility to Safety Related Information and Communication to All





Major Digital Transformation Initiatves





In-house Development of Online Platforms viz. of Unified Plant View(UPV), Laboratory Information Management System (LIMS), Torpedo Ladle Management System(TLMS)

Digitalization Projects

Real Time monitoring of process data

Benefits

- Real time monitoring of quality parameters
- Torpedo Ladle Management

Digital Dashboard for RMHP (WeB-RMHP), Sinter Plant (Sinter-DI), COB-10 & COB-11 (COB LIVE), PBS(Digi-PBS), BF #5 (BF-PMI), LDCP (WeB-LDCP), CCAS (CCAS-Live), SMS (Digi-SMS), Mills (Mills-Online), Oxygen Plant (OxyOnline), WMD (Digital WTP), MRS (Digi MRS)

- Real time Monitoring of Process,
 Production & CMS for Critical
 Equipments
- Digital view of important process
- Machines operation in real-time

In-house Developed Digital Dashboards

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Digital Dashboard

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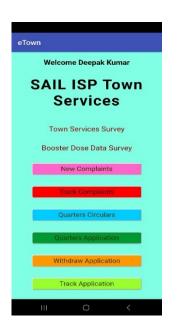
Activate Windows
Go to Settings to activate Windows.

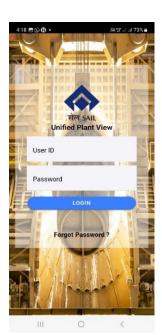
<u>In-house Developed Digital dashboards: Safety Parameters</u>



MOBILE APPLICATIONS

- At ISP, mobile applications have been developed to cater process needs as well as many applications have been developed by IT service team to make ease of doing a task.
- Android based mobile apps for real time process monitoring system, Digital Dashboards, Town Complaint System, Online Hospital Lab report, Quarter Management System, Visitor Gate pass system are available at ISP.
- ☐ Telegram BOT have been developed to create alert against critical parameter monitoring.















Actual IGV[%] and Predicted IGV[%]

Actual IGV vs Predicted IGV

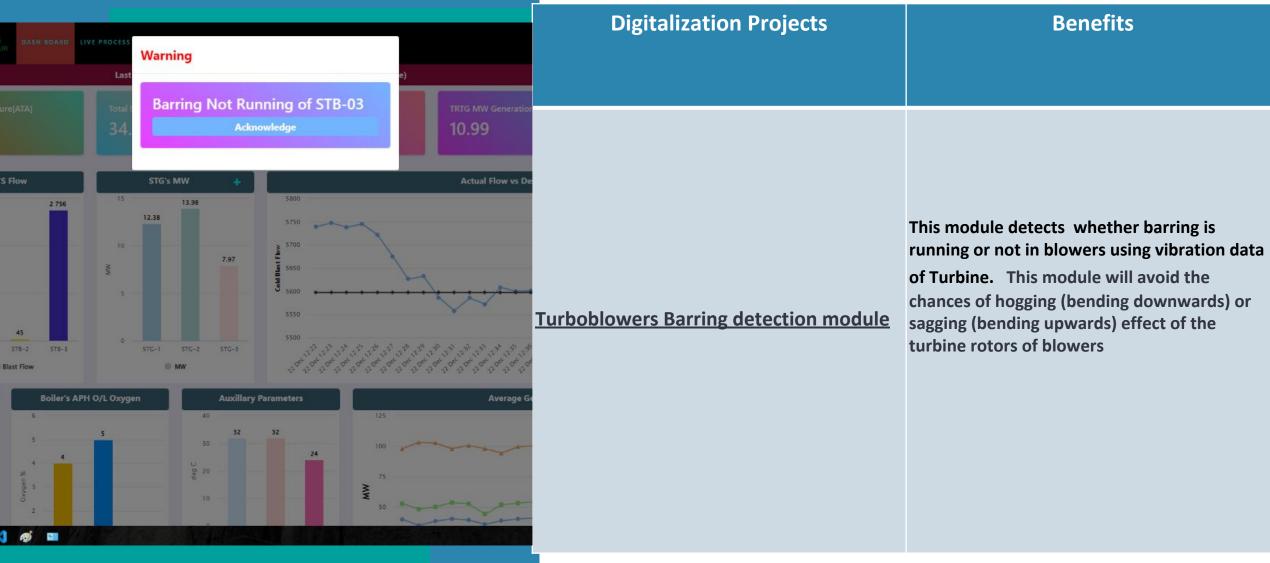
Major Digital Transformation <u>Initiatives</u>



						<u>Initiatives</u>	
		^				Digitalization Projects	Benefits
Parameter Value	xD SPEED[F	Inp RPM] DISCHARGE PR[KG]	put Parameters	BOV FB[%]	DISCHARGE FLOW[Nm3/min]	Process Models Developed In-house	Inlet Guide Vane Model for Turboblowers in PBS which predicts IGV opening at current running situation. Deviation in IGV shifts the operating conditions, detecting it early will minimize the energy losses as well as improve the efficiency of STB. Stuck IGV when not detected early can also result in surge which can off load blowers which will hamper the cold blast flow to BF.
æ		Predicted	d Output Parameters				
Par	ameter	Actual IGV[%]	P	redicted IGV	/[%] Error		
١	/alue	47.84		48.64	0.80		
Model Calculator							
		Enter Desired Speed			Calculate		

Major Digital Transformation Initiatives





HEALTH MONITORING OF CONVEYOR SYSTEM



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7

 Artificial Intelligence based tool for monitoring of conveyor belts in real time.

 Automated classification of transported materials like iron lumps limestone etc. with foreign objects detection and flagging

 Advance prediction of Operational anomalies like belt sway & belt tear.





SAIL-ISP: Milestones Achieved

- **Land Record Information** Management System(LRIMS)
- **Energy Monitoring System** (NEDO, Japan)
- **Water Consumption Monitoring** System (GSM Based)

01

- **ERP** implementation on **HANA Enterprise Cloud**
- **Cloud for OT** system-Proposal is under progress. 02

100 % implementation of Level-1 and Level-2 in COB11,BF5,BOF,CCP & Mills

Real time data on Web/Mobile App Unified Plant View

- Laboratory Information Management System (LIMS)
- Torpedo Ladle Management System(TLMS)
- Digital Twin for BF

Digital dashboards

- •WeB RMHP
- •COB Live
- •Sinter-DI
- •BF PMI
- Digi SMS
- Mills Online
- •WeB LDCP
- OxyOnline
- •ICS-online

Data Analysis & Prediction Models

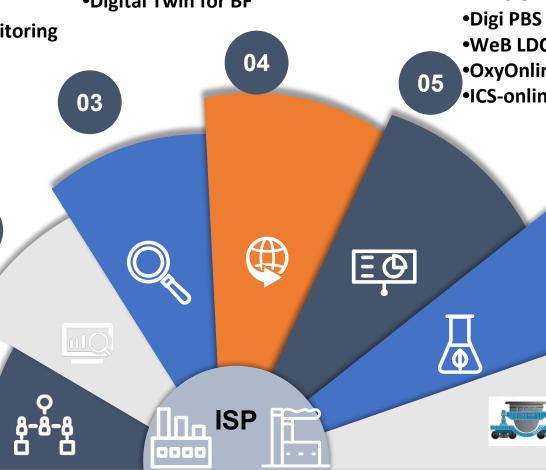
- Basemix Mass Balance &
- Sinter Quality Prediction Model
- •Tuyere Health Management
- Stave Condition Monitoring
- Shaft simulation Model
- Burden Calculation Model
- Heat Balance Model
- Heat Flux Model in BF
- Cohesive Zone Prediction Model
- Hearth Management Model (DCI)
- Production Forecast Model
- Heat Pacing Model

06

•Ferro Alloy Consum. Model

Major IT Initiatives

- Project Monitoring Dashboard
- Smart Township Portal / App
- Estate Billing System
- Online Gate pass / Visitor Pass. **System**
- Online Vigilance ATR System
- Online Rajbhasha & **Safety Portal**

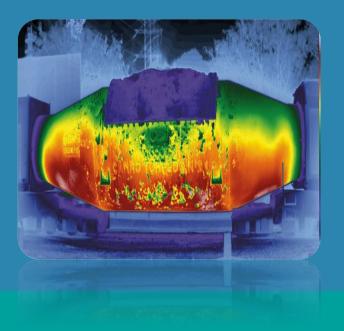


On Going Projects

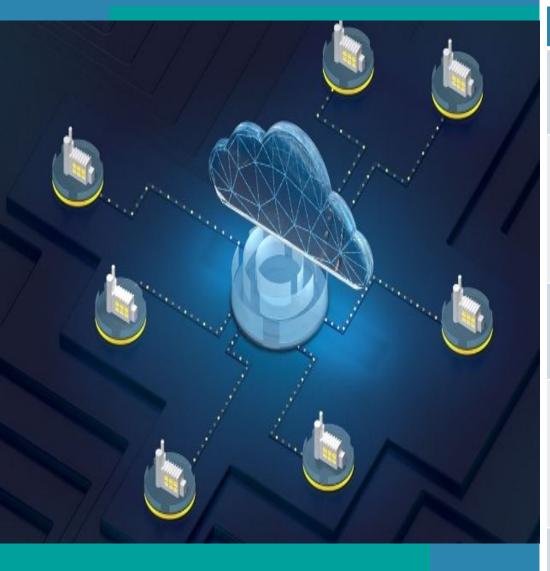








Digitalization Projects	Benefits
Torpedo Ladle Refractory monitoring and analysis by thermal scanning & GPS Tracking system at BF5	 Real time tracking of torpedo. Improvement in safety of equipment and personnel. Historical analysis of thermal profile visualization of Process
In-House Development of Level-2 Systems in 1. Sinter Plant 2. Coke Oven 3. Blast Furnace 4. SMS 5. Mills Area	In-house Developed Web & Application based Level-2 Systems
Installation of IIOT based smart sensors (in different shops total 600 nos.) for rotating equipment	Predictive Model to detect anomaly in Critical rotating equipment
Coal Yard Management System	Detection in mismatch in coke Placing & handling Management



Future Projects



Digitalization Projects	Benefits
Intrusion Detection System for peripheral boundaries	Perimeter Security Implementation using Sensor and CCTV live feed
Application of Drones in process Analysis and Inspection	 Volumetric Measurement of stock piles in RMHP Inspection of Gas Lines of EMD/ODPL. Topographical survey and civil structure inspection Inspection of Chimney and Flare stacks.
Wireless Online CO Monitoring System	Display of Online CO Monitors Data of all areas in web & mobile application with alarms and alerts.
 Anomaly detection in critical parameters of Boilers, Turbines, Turbo blowers to detect any process variations. beforehand. Import/Export of Online Load Monitoring in PBS 2 	Torpedo Ladle Refractory monitoring System
 Installation & Commissioning of Transformer Online Condition Monitoring and Asset Performance Management System 	 For condition monitoring and analysis of Transformer

Cultural Transformation

Aarambh

Bi-Weekly Awarness Program on Digital Transformation & Industry 4.0 Initaitves in different deptts. covering executives and non executives.



A Weekly technical interaction program under aegis of CGM (I&A) on emerging technologies, Industry 4.0, Automation system etc. The wide range of topics from cyber security, Artifical intelligence & Cloud computing has been covered in the programs.



A Monthly technical presentation and interaction program highlighting the initiaves taken in individual shops in area of Automation & Industry 4.0 to the top managment

Bodhi-Gyan

A Weekly technical interaction program under aegis of CGM (I & A) on emerging technologies and the innovative measures taken / job done across the plant.

E-Abhigyan

A Platform of MTI which provide online knowledge enrichment and resource sharing interactions between different units. HR Team of ISP has conducted multiple workshops and interaction programs with other units regarding digital transformation, industry 4.0 Initiaves in Iron & Steel making.



Way Ahead.....

- Moving towards industry 4.0.
- Efficient handling of Big Data for the data analytics & Production Planning.
- Data Scientist program for training executives with Advance statistics, R & python for data analytics
- Data security strategy & Cyber Security Assessment
- Sustaining & Maintaining ISO 27001 Compliance
- Smooth coordination and ensure successful implementation of initiatives suggested by Dx Consultant (Coordinated Centrally for all SAIL units by SDTD, Ranchi) along with Digital Road map in ISP

